

Promotional Compliance Monitoring: Past, Present, and Future

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Promotional Compliance Monitoring Defined



- Monitoring is the ongoing, near-time analysis of data sources to proactively identify, trend and respond to potential compliance “signals”
- Monitoring is distinct from auditing, which is typically retrospective and often limited by time, frequency and scope
- Monitoring results inform corrective action plans, including full-scale compliance investigations, policy changes, enhanced training and communications, additional monitoring, focused audits and other programmatic responses

Promotional Monitoring in new CIAs



Allergan CIA Excerpt

- i. a complete description of the Reportable Event, including the relevant facts, persons involved, and legal and Federal health care program and/or FDA authorities implicated;
- ii. a description of Allergan's actions taken to correct the Reportable Event; and
- iii. any further steps Allergan plans to take to address the Reportable Event and prevent it from recurring.
- iv. If the Reportable Event involves the filing of a bankruptcy petition, the report to the OIG shall include documentation of the filing and a description of any Federal health care program authorities and/or FDA authorities implicated.

Allergan shall not be required to report as a Reportable Event any matter previously disclosed under Section III.G, above.

I. Notification of Communications with FDA. Within 30 days after the date of any written report, correspondence, or communication between Allergan and the FDA that materially discusses Allergan's or a Covered Person's actual or potential unlawful or improper promotion of Allergan's products (including any improper dissemination of information about off-label indications), Allergan shall provide a copy of the report, correspondence, or communication to the OIG. Allergan shall also provide written notice to the OIG within 30 days after the resolution of any such disclosed off-label matter, and shall provide the OIG with a description of the findings and/or results of the matter, if any.

J. Field Force Monitoring and Review Efforts.

To the extent not already accomplished, within 120 days after the Effective Date, Allergan shall establish a comprehensive Field Force Monitoring Program (FFMP) to evaluate and monitor sales representatives' interactions with HCPs and HCIs relating to Government Reimbursed Products. The FFMP shall be a formalized process designed to directly and indirectly observe the appropriateness of sales representatives' interactions with HCPs relating to Government Reimbursed Products and to identify potential off-

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Pfizer's Promotional Monitoring Program: Promotional Quality Assurance (PQA)



Mission Statement

Promote Pfizer's commitment to integrity by proactively monitoring and analyzing U.S. **promotional** activities to identify potential **compliance signals** and providing Pfizer legal and business colleagues with **real-time** information supporting decision-making and **legal risk** mitigation.

High-Level PQA Process



RAMP™

Risk Assessment and Mitigation Planning

**Prioritize Products and
Identify Focus Areas**

PQA

Promotional Quality Assurance

**Conduct targeted
monitoring, review and
escalate findings**

**Responsive and Corrective
Action**

**Respond to identified
issues as appropriate**

The PQA Story: Past



Launch of state-of-the-art monitoring program

Multiple Data Sources

Email

Sampling
Records

Call Notes

Verbatim
Records

Other Records

Robust Review and Escalation Process

Collaboration with

- Legal
- Compliance
- Data Owners

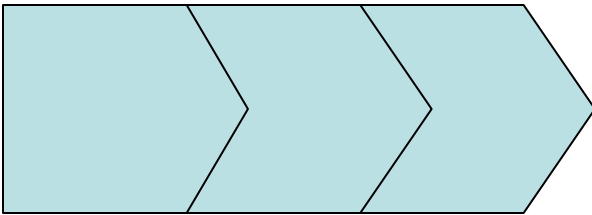
Formalized
reporting and
escalation

Strategic Staffing Model

Team background:

- Legal
- Pharmacy
- Nursing
- Audit
- Sales
- Quality Assurance
- Technology

Process



- Refinement of review and escalation process
- Updated reporting
- Product On-boarding

Promotional Quality Assurance Portal

Home Document Library Calendar Tasks Contact List Business Unit Reports Corrective Action My Actions

View All Site Content

Documents

Document Library

Training

Reports

Data Collection

Sales/Operating Information

Calculators

PQAR Operating Policies & Procedures

Presentations

Instructions/Reference Manual

Documents

Executive Summaries

Tool Kit

Lists

Online portal for the Promotional Quality Assurance Team

Welcome to the Promotional Quality Assurance Team Portal

The Promotional Quality Assurance Team (PQAT) has been established to:

- Support business leaders by consolidating information on how our products are promoted in the US
- Provide insights relative to the appropriateness of promotional activities
- Proactively help identify potential regulatory compliance signals
- Support continuous improvement of our promotional activities
- Address certain external obligations such as certification requirements

PRIVILEGED AND CONFIDENTIAL

Materials contained within this electronic collection have been prepared at the direction of the Assistant Secretary for Health Policy and Programs.

- Enhanced records review platform
- Data sharing and trending
- Process automation

New Data Sources and Monitoring Approaches

Sources

- Prescriber and Diagnosis Data
- Healthcare Professional Payment Information
- Social Media

Approaches

- Integration across data sources
- Enhanced geographic trending
- Statistical and regression analyses

- Strong, regular collaboration with Compliance, Legal, and Business Colleagues
- Development of product-specific expertise
- Effective leveraging of existing technologies and data sources
- Continuous process improvement
- Transparency in communication
- More informed certifications

Questions?